

## School and District Finance- EDU 5741

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Finance

### Topics & Issues

Audits  
Deficits  
Tax Levys  
Revenue Percentages - State Aid Formula  
Contracts – Collective Bargaining  
Marketing a Budget  
Ethics  
Bonds  
Borrowing  
Fund Balance

School Finance – Achieving High Standards with Equity and Efficiency  
King, Swanson, Sweetland

What ideas that you would like to implement to improve achievement  
Will have to come up with background research – for each idea you will need the  
research that backs it up.

Identify who is responsible to make things happen.

What's the solution  
Who is responsible

Professional Development  
Community involvement  
ELL services –community involvement  
Raising ELA scores through improving  
Foundations and outside funding from grants both Federal and commercial  
Preparing kids for college – initiatives in your budget that will insure college  
students are prepared. Bridge programs.  
Articulation between levels

If there isn't a plan for it – it won't happen. It will remain an idea.

Campaign for fiscal equity

Jim Collins  
Leadership

## The Qualities of Leadership

Nation At Risk – Values at a national level – changing the organization of education. In the 70's

In the late 80's changing took place in terms of talking about standards. Testing, Professional Development. Site based decision making – shared decision making.

In the 90's standards testing and accountability – the standards themselves, what are we requiring kids to know.

In today's environment we are talking about educating students beyond.

Carter's book talks about

The World is Flat – economical reasons for successful education

Easton's model ideas are inputs – demands that you have and the supports that make them happen.

## Political and Economical System (can't ignore one half of this pro

### Inputs

Demands and supports  
(ability to listen)

To

### Decision Makers (there can be lots of dollars around and little achievement)

Society

Profession

Family

To

### Policies

Goals

Settings (who)

Money

Services (delivery)

Allocating

Research is clear that excellence takes place at the building level. It needs central office making sure that the connections are taking place.

Gates foundation – when the money from Warren Buffett was donated the only requirement was that the leadership remain the same.

Charles Hardy opposing paradox – breath of character

What do you think would make a difference? What is the most important thing to you? What have you seen in your community and your schools? Don't take the easy road for this. Next time we get together we are going to put dollars to this. May have to phase things in. The idea is what is critical.

Budget is about ideas, not numbers.

Vision first then the money to support.

- Revenues
  - Federal
  - State
  - Local Taxes
  - Private Grants
- Appropriations
- Coding System
- Budgeting Systems

“Campaign for Fiscal Equity” – Know it, love it.

5 Personal Ideas I would implement to improve achievement in a school. Also come up with some background research.

1. Laptops for every student and teacher - overall commitment to technology and Constructivist Learning ( addressing the digital divide)

a. <http://www.stemnet.nf.ca/~elmurphy/emurphy/cle2b.html>

b. <http://www.state.me.us/mlte/>

c. <http://www.apple.com/education/profiles/henrico1/>

d. [http://www.philly.com/mld/inquirer/news/local/states/pennsylvania/counties/philadelphia\\_county/philadelphia/15512946.htm](http://www.philly.com/mld/inquirer/news/local/states/pennsylvania/counties/philadelphia_county/philadelphia/15512946.htm)

2. Partnership with Universities to ensure students are prepared for post graduation

a. <http://www.lifescied.org/cgi/content/full/4/1/28>

b. <http://k12.ucop.edu/>

3. Commit to a research based district reading program k-12

a. <http://www.lcosu.org/>

4. Increase Community Involvement in helping educate at-risk students

a. <http://www.sedl.org/connections/research-briefs.html>

5. Comprehensive Professional Development Program / Mentoring Program

a. <http://www.ncrel.org/sdrs/areas/pd0cont.htm>

b. <http://www.highered.nysed.gov/tcert/resteachers/guidemenprog.htm>

James McCaffrey – Guest Speaker

**NO WISH LIST – STUDENT NEEDS DRIVE BUDGET**

Resources that you have and how you use them

Common planning time by department – Intervisitation

Consistent Leadership is key

Take advantage of transition

Take time, listen to what people say  
Transitional Learning Center - TLC Program- Eng, Sci, SS, Math, Reading – 5 teachers  
on TEAM working with the 60 weakest kids.  
Period 1 – breakfast advisory  
5 subjects – @12 kids in each class  
Education:  
The Nation at Risk 1980's  
Change the organization of schools in a top down capacity  
Teacher Cert  
Student Requirements  
Late 1980's Changed –  
Standards  
Curriculum Changes  
Testing  
Professional Development  
Site Based / Shared Decision Making – Bottom up change  
1990's  
Standards  
Testing  
Accountability  
Now:  
What are the standards and what are we requiring kids to know K-16 and beyond.  
1/3 of kids don't graduate – high urban areas – 50%  
Excellence takes place at the school level.

*The Aims of the University of the State of New York*

1. Every child will get a good start
2. Every child will read by the second grade
3. Everyone will complete middle level education ready for high school
4. Everyone will graduate from high school ready for work, higher education, and citizenship
5. People who begin higher education will complete their programs
6. People of all ages who seek more knowledge and skill will have the fullest opportunity to continue their education

**Revenue Appropriations (this is what you vote on)**

State Government Values

Federal Government

Local Taxes

Private (grants)

**Topics / Issues**

1. Audits
2. Deficits
3. Tax Levy
4. Revenues / State Aid Formula
5. Contracts / Collective Bargaining
6. Marketing a Budget
7. Ethics
8. Bonds
9. Borrowing
10. Fund Balance
11. Vouchers

### **Project**

- *5 ideas to improve a school:*
  - a. Curriculum alignment (mathematics)
  - b. Reading Across the Content Areas
  - c. Data Driven Decision Making
  - d. Educational Technology
  - e. Preparing students for college
  - f. Alternative Programs
- Background research that supports this

**“A Victory for Children”** – *Newsday Article*  
**Fiscal Equity** – operating aid, back door voucher scheme